

# SHALEM MENTAL HEALTH NETWORK

## FINANCIAL STATEMENTS

DECEMBER 31, 2021

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## INDEPENDENT AUDITOR'S REPORT

To the Directors of  
Shalem Mental Health Network

### *Qualified Opinion*

We have audited the financial statements of Shalem Mental Health Network (the "organization") , which comprise the balance sheet as at December 31, 2021, and the statement of revenues and expenses, statement of changes in fund balances and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the effects of the matter described in the Basis for Qualified Opinion paragraph, the accompanying financial statements present fairly, in all material respects, the financial position of the organization as at December 31, 2021, and its results of operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO).

### *Basis for Qualified Opinion*

In common with many not-for-profit organizations, the organization derives revenue from fundraising activities, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of the organization. Therefore, we were unable to determine whether any adjustments might be necessary to fundraising revenue, excess of revenues over expenses, and cash flows from operations for the years ended December 31, 2021 and December 31, 2020, current assets and net assets as at December 31, 2021 and December 31, 2020. Our audit opinion on the financial statements for the year ended December 31, 2020 was modified accordingly because of the possible effects of this limitation in scope.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

### *Responsibilities of Management and Those Charged with Governance for the Financial Statements*

Management is responsible for the preparation and fair presentation of the financial statements in accordance with ASNPO, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the organization's financial reporting process.

## INDEPENDENT AUDITOR'S REPORT, continued

### *Auditor's Responsibilities for the Audit of the Financial Statements*

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- ◆ Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- ◆ Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the organization's internal control.
- ◆ Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- ◆ Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the organization to cease to continue as a going concern.
- ◆ Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

*DBK Accounting Professional Corporation*

Hamilton, Ontario  
April 11, 2022

**DBK Accounting Professional Corporation**  
Authorized to practice public accounting by the Chartered  
Professional Accountants of Ontario

# SHALEM MENTAL HEALTH NETWORK

## BALANCE SHEET AS AT DECEMBER 31, 2021

	2021	2020
<b>ASSETS</b>		
<b>CURRENT ASSETS</b>		
Cash	\$ 141,863	\$ 159,379
Accounts receivable	84,127	126,392
Government remittances receivable	18,586	16,566
Prepaid expenses	54,347	26,862
	298,923	329,199
CAPITAL ASSETS (Note 5)	39,768	40,281
DUE FROM COUNSELLING ASSISTANCE FUND	1,544	42,043
	<b>\$ 340,235</b>	<b>\$ 411,523</b>
<b>LIABILITIES</b>		
<b>CURRENT LIABILITIES</b>		
Accounts payable and accrued liabilities	\$ 131,042	\$ 117,979
DUE TO GENERAL FUND	1,544	42,043
LOAN PAYABLE (Note 6)	-	30,000
DEFERRED REVENUE (Note 7)	130,607	106,202
	263,193	296,224
 <b>FUND BALANCES</b>		
General Fund	75,498	73,256
Counselling Assistance Fund	1,544	42,043
	77,042	115,299
	<b>\$ 340,235</b>	<b>\$ 411,523</b>

Approved on behalf of the board

Director \_\_\_\_\_

Director \_\_\_\_\_

## SHALEM MENTAL HEALTH NETWORK

### STATEMENT OF CHANGES IN FUND BALANCES FOR THE YEAR ENDED DECEMBER 31, 2021

	General Fund 2021	Counselling Assistance Fund 2021	Total 2021	Total 2020
BALANCE, BEGINNING OF YEAR	\$ 73,256	\$ 42,043	\$ 115,299	\$ (34,647)
Excess (deficiency) of revenues over expenses	(38,256)	-	(38,256)	149,946
Interfund transfers (Note 3)	40,499	(40,499)	-	-
BALANCE, ENDING OF YEAR	\$ 75,499	\$ 1,544	\$ 77,043	\$ 115,299

## SHALEM MENTAL HEALTH NETWORK

### STATEMENT OF REVENUES AND EXPENSES FOR THE YEAR ENDED DECEMBER 31, 2021

	Head Office 2021	Clinic 2021	Programs 2021	December 31 2021	December 31 2020
<b>REVENUE</b>					
Program income	\$ -	\$ -	\$ 715,716	\$ 715,716	\$ 486,407
Counselling services	-	462,712	-	462,712	393,098
Grants from other charities (Note 4)	-	126,471	74,483	200,954	307,256
Grants - Federal	19,725	111,266	61,628	192,619	361,914
Donations	-	22,475	16,007	38,482	37,328
Seminar and consulting fees	-	21,625	-	21,625	3,500
Other	13,568	-	-	13,568	13,747
	<u>33,293</u>	<u>744,549</u>	<u>867,834</u>	<u>1,645,676</u>	<u>1,603,250</u>
<b>EXPENSES</b>					
Advertising and promotion	16,906	-	-	16,906	14,057
Amortization	3,246	-	-	3,246	2,335
Bad debts	-	9,494	-	9,494	10,353
Bank charges and interest	8,445	-	-	8,445	11,778
Business taxes	15,471	-	-	15,471	33,262
Contract services	-	-	475,311	475,311	310,784
Equipment lease	4,840	5,792	-	10,632	5,488
Insurance	12,055	-	-	12,055	10,694
Leadership development	-	-	-	-	120
Office, postage and general	14,392	30,389	-	44,781	43,416
Professional dues	10,488	4,130	-	14,618	12,831
Professional fees	11,335	-	-	11,335	7,447
Rent	12,521	16,528	21,035	50,084	46,836
Rent and custom work	-	-	47,138	47,138	47,356
Seminar expenses	-	13,341	-	13,341	2,462
Staff expenses	3,134	-	-	3,134	472
Telecommunications	1,652	551	551	2,754	2,971
Travel and meals	146	-	-	146	1,827
Wages and benefits	181,192	587,813	176,036	945,041	888,815
	<u>295,823</u>	<u>668,038</u>	<u>720,071</u>	<u>1,683,932</u>	<u>1,453,304</u>
Excess (deficiency) of revenues over expenses	<u>\$ (262,530)</u>	<u>\$ 76,511</u>	<u>\$ 147,763</u>	<u>\$ (38,256)</u>	<u>\$ 149,946</u>

## SHALEM MENTAL HEALTH NETWORK

### STATEMENT OF CASH FLOWS FOR THE YEAR ENDED DECEMBER 31, 2021

	2021	2020
<b>OPERATING ACTIVITIES</b>		
Excess (deficiency) of revenue over expenses	\$ (38,256)	\$ 149,946
Adjustments for		
Amortization	3,246	2,335
	(35,010)	152,281
Change in non-cash working capital items		
Accounts receivable	42,265	(54,263)
Prepaid expenses	(27,485)	(12,031)
Accounts payable and accrued liabilities	13,062	2,562
Government remittances	(2,020)	(3,128)
Due from general fund	40,499	3,443
Due to restricted fund	(40,499)	(3,443)
	(9,188)	85,421
<b>INVESTING ACTIVITIES</b>		
Purchase of capital assets	(2,733)	-
	(11,921)	85,421
<b>FINANCING ACTIVITIES</b>		
Proceeds of loan	-	30,000
Deferred revenue	24,405	21,712
Repayment of loan	(30,000)	-
	(5,595)	51,712
Increase (decrease) in cash	(17,516)	137,133
Cash, beginning of year	159,379	22,246
Cash, end of year	\$ 141,863	\$ 159,379

# SHALEM MENTAL HEALTH NETWORK

## NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED DECEMBER 31, 2021

### 1. CORPORATE ORGANIZATION AND OBJECTIVE

Shalem Mental Health Network (the "organization") (Shalem) is a provincial organization which supplies mental health services to individuals, communities and churches. Consultation is also provided on abuse, mental illness and conflict management. The organization was incorporated as a corporation without share capital by letters patent issued under the Ontario Corporations Act on August 19, 1963. It is a not-for-profit organization and a registered charity under the Income Tax Act.

### 2. SIGNIFICANT ACCOUNTING POLICIES

These financial statements are prepared in accordance with Canadian accounting standards for not-for-profit organizations. The significant policies are detailed as follows:

#### (a) Revenue recognition

The organization follows the deferral method of accounting for contributions.

Unrestricted donations and grants are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Investment income is recognized as revenue when earned.

Counselling services, program income, and seminar fees are recognized as revenue when the services have been performed.

Government assistance is recognized as revenue in the year received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured

#### (b) Capital assets

Capital assets are recorded at cost. The organization provides for amortization using the straight-line method at rates designed to amortize the cost of the capital assets over their estimated useful lives. The annual amortization rates are as follows:

Leasehold improvements	Straight-line	5 years
Computer equipment	Straight-line	3 years

#### (c) Use of Estimates

The preparation of financial statements in accordance with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements, and the amounts of revenues and expenses during the reporting year. Actual results could differ from management's best estimates, as additional information becomes available in the future.

#### (d) Volunteer Services

Because the hours of service by volunteers are not normally purchased by the organization and the difficulty in determining their fair market value, contributed services are not recognized in the financial statements.



# SHALEM MENTAL HEALTH NETWORK

## NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED DECEMBER 31, 2021

### 2. SIGNIFICANT ACCOUNTING POLICIES, continued

#### (e) Financial Instruments

The organization initially measures its financial assets and financial liabilities at fair value adjusted by, in the case of a financial instrument that will not be measured subsequently at fair value, the amount of transaction costs directly attributable to the instrument.

The organization subsequently measures all its financial assets and financial liabilities at amortized cost. Financial assets measured at amortized cost include cash, government remittances receivable and accounts receivable. Financial liabilities measured at amortized cost include accounts payable and accrued liabilities.

At the end of reporting period, the organization assesses whether there are any indications that a financial asset may be impaired. When there is an indication of impairment, the carrying amount of the asset is reduced and the amount of the reduction is recognized as an impairment loss in the statement of revenues and expenses.

### 3. RESTRICTED FUND BALANCES

Donations have been received, and designated for the Counselling Assistance Fund. The Counselling Assistance Fund assists clients to pay for counselling services. The excess of donations over assistance provided to date is shown as restricted funds and shown as an Interfund transfer.

### 4. SHALEM MENTAL HEALTH FOUNDATION

The organization has the ability to appoint two of the seven Shalem Foundation's board of directors and it has an economic interest in the Shalem Foundation (Foundation). The Foundation was established to raise funds for the use of Shalem and it is incorporated as a corporation without share capital by letters patent issued under the Ontario Corporations Act. The accounts of the Foundation have not been included in these financial statements.

Included in grants from other charities on the statement of revenues and expenses is the below income from the Foundation.

	2021	2020
Contributions	\$ -	\$ 175,000
Foundation purchase of services	13,248	13,182
Total	\$ 13,248	\$ 188,182

The Foundation has made a commitment to grant \$150,000 to Shalem in 2022.

### 5. CAPITAL ASSETS

	2021 Cost	2021 Accumulated amortization	2021 Net	2020 Net
Leasehold improvements	\$ 46,668	\$ 8,722	\$ 37,946	\$ 40,281
Computer equipment	2,733	911	1,822	-
	\$ 49,401	\$ 9,633	\$ 39,768	\$ 40,281

# SHALEM MENTAL HEALTH NETWORK

## NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED DECEMBER 31, 2021

### 6. LOAN PAYABLE

Federal loan - Canada Emergency Business Assistance (CEBA) bearing interest at 0% per annum, repayable in December 2023. \$10,000 to be forgiven if the debt is repaid before its due date. The loan was repaid during the year.

### 7. DEFERRED REVENUE

	2021	2020
CAP	\$ 2,510	\$ 2,166
WRAP	24,071	-
ReCreate (WV)	22,732	2,121
Hamilton Community Foundation	35,000	35,000
Deferred Revenue - other	21,123	22,658
DDP	5,568	23,476
Supervision	-	11,840
Recreate	19,603	8,941
	\$ 130,607	\$ 106,202

### 8. COMMITMENTS

Under the terms of a property lease agreement, the organization will be required to make future annual minimum rental payments of the following:

2022	\$ 43,059
2023	43,920
2024	44,799
2025	45,695
2026	46,609

The landlord has established a donor advised fund, the "Fund" held by Christian Stewardship Services. The landlord plans to donate to the Fund the excess of all rents from the organization, and additional rents received from other tenants of the premises, that exceed the costs of maintenance, utilities, management, municipal taxes, initial purchase expenses and insurance of the premises. The landlord intends to use the Fund for the benefit of the organization. The intention of this Fund is to aid in the purchase of the building through this Fund and funds raised by the organization. The organization and the Shalem Foundation will allocate a minimum of 10% of individual donations of \$100,000 or more that are not otherwise specifically designated, and the organization will make the fund-raising initiatives and the budget deliberations a priority.

Option to purchase is being provided to the organization and the building price will not exceed the current fair market value of the building that will be appraised at the time that the organization is ready to purchase the building.

The value of the Fund which is defined above as of December 31, 2021 had a surplus of \$54,594 (2020 - \$39,200).

The landlord also established a Capital Fund from the rent payments to cover major capital and maintenance expenses that could arise. The balance of this fund as of December 31, 2021 was \$7,835 (2020 - \$1,855).

# SHALEM MENTAL HEALTH NETWORK

## NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED DECEMBER 31, 2021

### 9. SUBSEQUENT EVENTS

Subsequent to year end, the COVID-19 pandemic continues to have a significant impact on the overall economy and many organizations.

As of the report date, the organization is conducting all their counselling services in a combination of virtual and in person visits. They are having an increase in demand for their counselling services.

A higher demand had been placed on the organization's fellowship fund, which provides counselling services for those who can not afford it. The organization will be monitoring this program closely to ensure that the services provided can be supported by the related grants received by the organization.

### 10. COMPARATIVE AMOUNTS

The financial statements have been reclassified, where applicable, to conform to the presentation used in the current year. The changes do not affect prior year revenues and expenses.

### 11. FINANCIAL INSTRUMENTS

Transactions in financial instruments may result in an entity assuming or transferring to another party one or more of the financial risks described below. The required disclosures provide information that assists users of financial statements in assessing the extent of risk related to financial instruments.

#### (a) Credit Risk

The organization does have credit risk in accounts receivable. In the normal course of operations, the organization is exposed to credit risk from its clients. These accounts receivable are subject to normal credit risks but the risk is reduced by assistance from the Counselling Assistance Fund.

#### (b) Liquidity Risk

Liquidity risk is the risk the organization may not be able to meet its obligations. The organization has a comprehensive plan in place to meet their obligations as they come due which is primarily from cash flow from operations.